



**INTELLIGENCE
INTERNATIONAL**
2022

“COLLABORATION IN A COMPLEX
AND UNCERTAIN WORLD”

23-26 October 2022
Melbourne, Australia

Intelligence International 2022 - Call for Papers

The Australian Institute of Professional Intelligence Officers (AIPIO) and our six international partners¹ are pleased to announce a call for papers for **Intelligence International 2022** to be held in Melbourne, Australia, from the **23rd to the 26th of October 2022**. This exciting conference, the first international conference dedicated to intelligence to be undertaken in Australia, will be held at the Sofitel Hotel Melbourne but will also be offered to delegates as a virtual event.

The conference theme for Intelligence International 2022 is:

‘Collaboration in a Complex and Uncertain World’

Within that theme, we will explore the sub-themes of

Ethics, Partnerships and Capability

Contributions are now sought from intelligence professionals, academics, students, and other industry professionals. Authors of the successful abstracts will be given the opportunity to prepare a paper and present it to an international conference attended by intelligence professionals, managers, and sector partners. All selected papers will also be published in the Intelligence International 2022 AIPIO journal to be available online after the conference – subject to contributor approval. Do not miss this opportunity.

Collaboration in a Complex and Uncertain World: From the Cold War, to terrorism to cyber threats to global pandemic – what does the intelligence community now have to do to demonstrate value and results from their efforts? In this complex and uncertain world one thing that is certain is the need for collaboration between every level of intelligence practitioner and every organisation large or small.

The challenges of 2020 have highlighted an increasing requirement for improved collaboration and cooperation between intelligence professionals, and within the expanding intelligence community. In times of volatility, uncertainty, complexity and ambiguity, the need to leverage partnerships and relationships has never been more prescient. The COVID-19 global pandemic demonstrated the need to ensure relationships between partners

¹ See details of partners below

International Affiliated Partners



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and agencies remain strong, to meet increasing demands for greater connectivity, and embrace the rapidly changing technological and information management landscape. Navigation of the increasingly diverse intelligence and information custodian communities will effectively leverage change and identify opportunities for future collaboration.

There are many areas to be explored to enhance collaboration but the key sub themes for Intelligence International 2022 have been identified as

Ethics: Changing expectations of data usage and information requires increasing consideration about the ethical application of technology, intelligence techniques and tradecraft. Public expectations of the want for personal privacy, balanced against a desire for transparency of officially held information, is an increasing challenge faced by those working in the intelligence profession.

As the amount of information that can be leveraged increases, the ethical use of intelligence generated is an increasing challenge for the global intelligence community.

Partnerships: Increasing amounts of information held by commercial entities, monetised by information brokerage, and driven by a mobile and connected society, provides new opportunities for near real time insights. The benefits of brokered information, including the 'adtech' ecosystem, is well known within the commercial community. This is a data driven market, leveraging highly advanced analytics to deliver competitive advantage in a complex and evolving environment.

The intelligence community will increasingly need to look beyond its 'business as usual' data holdings and seek non-traditional partnerships within the private sector to access these expanded data sources to better inform decision-making.

Capability: The global intelligence community is facing an increasingly complex series of challenges. Whilst the fundamental business of 'intelligence' has not changed, effective capability planning is an essential part of an integrated global intelligence approach.

Technological improvements and an expanded collection environment require the enhancement of practitioner tools and techniques. Ensuring the 21st Century intelligence workforce is 'future ready' will also require a reassessment of intelligence organisation capabilities, including the need for effective intelligence leadership.

Important Dates

- 1 March 2022:** Abstracts due.
- 15 April 2022:** Requests for full papers will be sent out and unsuccessful contributors notified.
- 1 August 2022:** Papers due.

Please note this date cannot be extended given the anticipated number of papers and that if you fail to submit your paper, then you will be unable to present at the conference.

Submission Guidelines

An abstract (300 words maximum) outlining your paper and addressing the theme of the conference and one of the three sub-themes should be prepared. All abstracts will be considered by a committee. Successful applicants will be notified and will be invited to complete a full paper.

Abstracts should be sent to: journal@aipio.asn.au

Selected papers may be presented at the conference and should contain sufficient information for a 30-minute presentation. Papers should not be published elsewhere prior to being published in the Intelligence International 2022 special AIPIO Journal.

Please note successful papers will need to be submitted in the preferred format of the AIPIO Journal as noted in the “Submission Guidelines” on the AIPIO website: <https://www.aipio.asn.au/aipio-journal/>

Further information on Intelligence International 2022 can be found on the conference website: <https://intelligenceinternational.asn.au/>